[AFL-CIO Convention, 1961]

1) ~~Urgent~~ Urgent.

An Appeal to Common Sense -

and Trade Union Solidarity.

To the Delegates -

AFL - CIO - Conv.

Mem — Brothers — —.

~~Dear Friends~~

Six years ago - we met in my city to merger the AFL and the CIO — ~~with~~ our hopes were high — for ~~a great labor movement~~

~~United Labor Movement~~ — in the spirit that made the merger possible we had hoped that all affiliates would recognize that the welfare of the whole labor movement transcended the more narrow interest of any single Union — a group of Unions ~~that~~

2) We had the hopes that with in the frame work of a United Nation which recognized that both east and west were both necessary + equal all could compete in the positive work of building a stronger and more effective United Nations which [redacted] the members of all sizes large + small — united + kept united prepare together.

Unfortunately the high hopes of the Convention [redacted] were not fulfilled — we failed to make the most of the and the historic opportunity which the moment provided, [redacted] which is achieving unity in form — we failed to achieve unity in fact —

3) We succeeded in making our Economy —

but we have failed to enjoy and

make ourselves —

The MAO — + other Arts have grown

have ~~surpassed~~ passed the Physical that we

have been in the depths.

On the Org — front — our practice has

failed steadily [illegible] our depths —

a time when to pitch — we focus

are more developed and complex — when a

young [illegible]

imperative — not only — to pursue a

and abundant life — but to help

4) On the Org Front — we have failed to launch a campaign of coup and on positions to unite dedicated study — Today the AFL-CIO represents a smaller percentage of the work force than at the time of the merger.

$$R\left[-p^2 - op\right)$$

The problem ahead will be more complex and compelling and only a strong / growing and dynamic Labor Movement can successfully protect and advance the values / aims workers and make its more constituent to string — and help Americans to meet the problems and realities of the

5)

The great potential for organized work
and the power, growth + success —
was reflect in the settlement, the
15,000 workers who packed in a Park in
to hear the leaders, AFL-CIO
marched off the Merger Conv.

We failed to make the most, our best
opportunity to build in the Transport work,
hope + excitement that the merger had
generated among the rank + file
+ Am workers.

At the time of the merger the AFL,
CIO had pledge — to organize 1/4 m
to a great AFL-CIO Org Fund.
The fund was to mobilize by AFL-CIO affiliated,
to finance an Org Campaign — a

6) emphasis - can't consider

org drive -

The great and [redacted] in the CIO -

in the Basic movement - Flint - Akron

Rubber etc - [redacted] we made possible

by the help of other [redacted] - on the (and Ford in Dearborn)

~~For~~ that the story must help to work to

We need to inspire

have strong. This same spirit Today

~~be receptive today to that~~

(so we can get on with the big / Org

the Unorganized.

B [pg

On behalf of the UAW - as authorized by

the UAW - Const Conv - [redacted] & renew our commitment.

I ask [contribution of One Week's Salary to a

min

7) AFL-CIO Organizer Employed Org funds :— ☆ am

confident · that other efforts were required

AFL-CIO

if the Comm — the effective action

to launch can all our Organized

Drive ·

~~Attempts to [illegible] Org~~

[I am attaching a copy of Draft Proposal

for an Org Comp —, which I submitted

to the Exec Comm, the Exec Comm

in Feb 1960 — but which ~~[illegible]~~

did not receive favorable action · The draft

proposal is not a fixed & formal proposal

but a working document.

8) ~~Ex~~ Ratio + Equation -

~~Lorton~~ Drop - Mourning

---

a proyect to a runaway by dog

is the ~~[redacted]~~ complex / the SE Com

mandant to relocate a related

explored related despot mourning

the end — the dawning — the despot,

good ones & runaway the respect from

reading — boycotting — and pooled

strikers.

The ~~[redacted]~~ Court / the AFA — co

gotten the — pinched outright /

and appeal Mc — and:

~~[redacted]~~ probate probate interp

/ returned boy right / one yr

by any other.

9/ The title

C [pg - 3 -

Unfortunately the [SF conference] has not been carried out — and a

retained related dispute must — with able — as a — and

step has not been established ■

Every applicable ~~The Constitution~~ , the work —

must , and to — Court

on pain a forfeiture pro for

retained step + dismissal ~~with prejudice~~

with in the Ten Mon + .

Palmer + supplemental lenders can and

must found — make answer to

retained disputes or that the moneys —

10) and energy now being channeled
may be devoted to the positive and
positive job ahead.

The dream — is not among the
words + fine — the dream — on a top
among the leaders — and the
answer must be found there.
~~The rest of the words the most of the time~~

I share the belief that the Vietnam
~~is~~ for which we must all share responsibility —
has as its major source our failure
to act together on the big things
which permit the little things
to be magnified and to demand us.

11) I believe - if we could get the
whole labor movement & Democratic center -
of the sky-scrapers & the offices -
we can manage the rest -
and crush the pirates —

[redacted]

We have lost time — but
there no still hope & opportunity for
a United [redacted] & —

We go to work —

To the Editor of
support for Europe, democracy.
the free Press, Action.

12) Black Action Programme.

For a United Labor Movement

To — Revitalize the Anti Labor Movement

To — Recapture its Early Ideals & Good Vision.

To — Build — Unity & Solidarity.

To — Put On The March —

* On the Organization Front —

* On the Political and Economic Fronts

to win

* On the Job Front for Full Employment.

* On the Civil Rights Front —

to win equal for all

12a)

Position Paper for Con Action

1) Implementation of SF Con Models —

Citizens of natural - rights - workers

united district working - unit.

administer as formal + binding step.

as ~~made recommendations~~ This making

the be embodied in the Const / ~~AFL-CIO~~

in accordance with the democratic

majority action / the SF- Con /

the AFL-CIO — in July / 1957.

The rule of right making -

would not deal with just — but

how to the purpose / make purpose

united democratic.

The three people / no agency —.

would form the ~~central~~ central people.

(126) for the resolute —) dumpster . a

[redacted]

a [redacted]

The ravage) one ape by another —

the Boyton) a [redacted] of one Jew

by another — the race / hundreds .

and other forms of oppression would

be loved by upper crust persons .

The only Empire could not ——

compress or hampered them

) any appetite — and all appetites

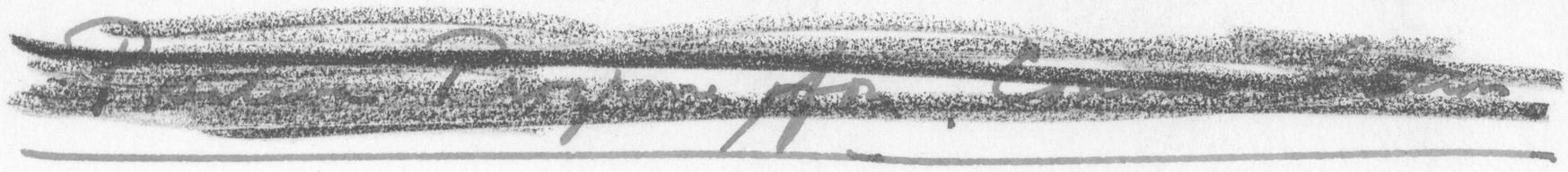
would have equal status) with

~~respect to them~~ by

the Empire .

12 c) ~~Only~~ Such a natural & expert - work & mind deep mark - with Cost & Time — can end Security & Pleasure — and Cut to Pieces for getting in the position was aimed.

13)



2) Organize the Unorganized -

Found / a [redacted] -

Corporation - corporated Connected

org. Company - formed by the

union / a number / persons - for your

next 5 yrs a - This effort to be supplemented by -

Individual org — funds + support

by [redacted] affiliates as they participate in

Unit. Capt - Combined org Campaign.

The En Comm should be divided to

develop [redacted] - an effective org'l

structure + mechanism — & with.

necessary committees + combined

mech — or as necessary to effectively

carry out a Campaign Org Plan -

14) The funds + manpower should be allocated based upon need [redacted] or that [redacted] effects with more advanced [redacted] may want the [redacted] who have a greater unmet [redacted] need followed last by the necessary resources to stop the [redacted] ongoing [redacted] the unmet.

[redacted]

Combat + Capital

This organization - Army - must be directed to [redacted] assist - both capital + trained [redacted] in any [redacted] the [redacted] and the private Special Alert + must [redacted] be given

15) ~~Art Book~~ industries — ~~Art~~

Petrol and Servo industries —

and ~~the~~ ~~———~~ of Office, the

and professional workers.

---

3) Agriculture & Mining Workers.

The tragic plight — and the ~~———~~ ag— & Mining workers

is not only a thread, Shame — â - blight

in the country, Anxiety — it is a

known sound & word today — 7

in our the West.

The Air Force — must — devote x

the use and the ~~———~~ mind

concentration to divorce ourselves

and time and energy to look then

16)

struggle for decency — dignity and
war + social justice for those —
deprived + disposed ~~people~~ workers.
The MAN — in every ~~country~~
the Union ~~who does not~~
will not lend the Church — our
Lord must join forces with —
all men + women, good will — with
Church + State groups to carry on the
fight — on the only front and
in the long front.

The final cost will be heavy
but we must & necessarily carry
a major portion — for no other group

with the same / same

17) [redacted]

[redacted] Despite the dynamic —
we are obligated to
connect address —
and see this job thru to the end;
for if we fail them there is no

hope for [redacted] these desperate men + women.

[redacted]

Letter to Henry Burden)
when replete for to Book)

these despised + shunned who
[redacted] to [redacted]
[redacted] to in-part in to

fields must be made a matter
) to Utopia Point, despite
most Respect, to a
Low Mark,

---

18)

4) Equal Opportunity for All.

The AFL-CIO must convert must —

create positive internal machinery to ensure that

the ~~no~~ ~~discrimination~~ he is sanctioned promises,

the Constitution are effectively implemented

~~in~~ ~~all~~ at all levels, all affiliates.

where equal opportunity is denied —

~~and the majority should demand~~

~~all the~~ to members, minority groups.

There is no denying we have made progress —

since the merger —

~~but~~ but we have made

~~progress~~ to date. — ~~in~~ Progress

on this basically has ~~been~~ to ~~be~~ must be measured ~~by~~ ~~the~~ ~~must~~ based on where we must go

Rather than where we have come from. —

19) Those who are dead — signed fighting
equal dignity — are important
as they showed to fight they have been
denied justice for too long.

The AFL-CIO Conv must resolve to take
all steps and use full strength to put an end to the last vestige of forced labor's
discrimination with house.

Only as we get our own house in
order will our mind and heart be
in order — by [illegible]
others in [illegible] the

so that we can make a
[illegible] greater & more effective contribution
in concert with other religious & civic
and fraternal groups, in changing heart —

20) in every area, our not top —

We meet the threat, Communist subversion and we risk the loss, — — —

because they would rob us, our freedom.

We oppose — racial, & Complete —

the [illegible] Colored . but Colored

would rob us, our manhood, & our

~~freedom~~ self respect.

~~We must oppose —~~

We must be determined to meet the problem and end the harassment,) Racism, for those who threaten for

they rob people, & them dignity.

5) Appointed Enforcement / Ethical Practices Codes

Leadership — is the Most in a group or crowd Test..

The vast majority of the Leaders, the Com the Most — are men, brave and honesty - ~~[illegible]~~ who have give the labor movement - years of dedicated + devoted service.

Or an opposition activity - when the first book is, in the shoulder, ~~to~~ neck, - a wound of wounds — The Leaders as a group — have matured high ideal + understanding.

When a labor leader makes the Test and ~~[illegible]~~ plans passed upon — by the

22)

[redacted]

[redacted]

[redacted]

The AFL-CIO took decisive action with respect to certain leaders who betrayed their trust and who were guilty of violating the Ethical Practices Code.

[redacted]

However

The ethical practices codes to prevent the improper practices must be accompanied with ample responsibility & objectivity - and not be enforced by prejudice allegations or [redacted]

23) It is most important and disturbing —
and — if it comes it will bring the
ethical codes — into complete disrepute —
if they are advised by shoddy advice
dependence not what but when —.
There can be no guarantee — of the
expulsion / or freedom — of for
wrong doings — even before due process
in the courts — which entitles En Camera
members — a citizen to serve on
appeal having been found guilty in the courts.
The ethics Practices Codes must be
advised impartially and no one
who is guilty of violating the codes —
should be planted in the Judiciary
/ to AFA-CIO.

24)

6) Fight for Full Employment and Back To Work —

(Letters. Jobs, and Programs needed)

Unemployment is the most serious problem facing the world / America.

The aim for More must must -

include its full use —

and must — make the

fight for full employment a matter

of the first urgency.

~~The Aim for more must~~

We must develop a program —

I mean attack against Unemployment —

which will enlist more support,

all groups in the country. —

a system — pay — at a peak / never was not as it is.

There must be an extension - employment

effort — on a year round basis — ~~and~~

25) ~~this will~~

~~this work~~ with customs of the town

not open for the month two days a ?

We must — observe prop — + please

and work for the success

of Bay tools — in the house & Empire

with every work all + every to us

and

on home a gift — all may be

in the charming custom.

Prop — must respect the rules +

decency of the new public — new Yorkers

of our simple tax + our

enjoy work free ——

26)

a)

b)

c)

d)

e)

f)

g)

22/ i) ~~adjusta~~ Fed Rate Trading Program

~~to~~ to provide new shares ~~to~~ to custom

+ ~~Reserve~~ or worker pool / retiring

and retention.

---

ii) Spend Project for growth.

to train + ~~hire~~ place in

merger job ~~-~~

---

28) Aid to Educ

The an — my
— my for pub Edu.

We must redub ~~my~~ to
as an to a mud
Bill appl — ed my
act to our my
my ed — — ch
why ch + y pay
am ~~my~~ ~~to~~ y x
ample

29) Letters (Cont) Rejection Drama —

For many days I was a
wreck. Chaos Rejection..

The response to my rejection
a primary, many entry, & Drama.
Get mad, am sad to carry out
the rejection - get mad, to
making to a decision.

We must - protect a process —
I can't work on rejection the
unexpected - and get the designer to
the pool in almost day ——

How out the Bureau - get
to to Vote in our Bureau ——

30) Emory — Cecil Rudy —

[illegible] — [illegible] — [illegible] COPE

[illegible] — [illegible] — must be [illegible]

the [illegible] =

In 1921 — 104 [illegible]

[illegible] [illegible] 6-7 [illegible]

[illegible] the [illegible] [illegible]

307. [illegible] [illegible] [illegible].

We must [illegible] [illegible] for

[illegible] [illegible] [illegible]

[illegible].

There is a [illegible]

[illegible] if we are to get [illegible]

that are not to [illegible], [illegible]

+ to [illegible] —

31)

32)

Unions the Organized.

The Union will be no stronger — no better than its members make it. [redacted]

[redacted] Unless [redacted] the Organized there is the task of saving the loose, unorganized & protecting the union [redacted] in its efforts, the [redacted] to the organized — so as the wise workmen both the right and the capitalist as well, a free Nation.

The Union must [redacted] its right to [redacted] action. any [redacted] in that they will have a better understanding of

(M) 39)

What problem we are dealing with

and how we are trying to find answer

and the complexity, the mind-numb-

-ing effort —

a well-spent — a moment-

-ously actually present in us the act-

-ion to live the Moment is the

best gift that Divine Power

will have the strength & the courage

pulsation need to deal with the

complex problem ahead.

Attention must be given to more

concrete and [illegible] things

at all level, it is [illegible]

Mumbai was the first
the most [illegible]
a — [illegible]
we make it
by the end of the
what the

1) Aug - 16 [1961]

1) Tractor Comm

ship -

2) Council for Social Development

Dick Goodman.

Alliance for Progress -

3) UN - Delegate.

4) Auto Negotiations

report to you -

5) 1962 - Cong Elect

Educ - Med Care - etc

a) Registration - Roy - Bobby / Jim Bailey

a) North

b) South.

money -

manpower -

Negro

M L King -

2) Unemployment. -

1960 - 61 July -

Key Centers - margin

amazing job - Cong

(Pol ag 22 - 72 cp)

Run Lab Hill - stand etc

X

Wont find answers

old concepts -

from work -

FDR - 1939 - Hitler

More difficult -

1960 - 13½ m / 25 - } - 41 m

Thing out some ideas -

80,000 per wk

Cont solve - Tomorrow Problem

yest tools

New Dimension Problem

Opportunity

Nothing Less Greatness -

opportunity opportunity

you have Greatness -

3) 3 Basic Tasks -

1) Survival. { arms Race / crisis / miscalculation

2) Defense, Freedom — Vacuum
interest —
help Uncommitted - easy Nat
Revolution - Ry Expt —
free choice — Ave Sys

3) Quality, our Society
Free Expr — Ed - Med Cl
etc

Common Key — 3 —
Realize - full Eco Potential
60 Pres - under Potential

Use — Eco Potential
Regain Initiative world offense

Shape trend —
reacting to Crisis - 5 Yrs
crisis.

Positive Contest — Wage Peace
negative Contest — arms Race
Mr K — Wg Trees

4) Mr K —
Arms tired Runners *

Challenge - 20 yr
Peaceful Contest
Wage Peace.

Sound Sy — Vitality

Margin, Superiority

Unused Eco Potential

Prove —
Both Bread & Freedom

Revolution Rising Expect
Entering Am Revolution
Jefferson - not More

Exploit — Soviet Propaganda
War Manager — Wage Peace

5) Eco Waste

20 mill many yrs.

350 Bill — 8301 f

Stock Ind — L ½ — 61 — Lo 50
Sm Ch

65 — now —

Mr K. no Margin

Use Leverage /
Eco Superiority
force Change — rules

Eco Competition
Energy Nation 2? GNP

more attract Poultry. Dry. Soc Dry.

Mr K — 3 Alternatives

1) Forfeit contest — Ind
2) Reduce St Leverage. 5
3) Reduce Levels of Amount

6) Need —

Moss — Stimulus
Eco —

Built in Dynamics

Convert. Unified.
asset — 5 ?
Rate of Growth

Marshall Plan —
success =

5 to 1 — Built Whole Bridge

*(Andrew — 3 & 5 y — $80

Raise sights 2? GNP

Force Mr K
to shift Defense —
a Force — contest

Desert — 1/3 — Interspersing —

7) Allies to Join.

over tax Soviet Economy

Loans + Grants. { Good & Survival

no Interest — repay —

Economy.

[illegible]

Many Little parts.

Plan Too Little

Too Little — War

500 Plan Day — 877 — 887

Need — Bold

new Concepts

equal Dimension

Challenge —

8) People Respond

Labor — Upheaval

Church Group — Prop

Women —

Youth —

Land — { Elongated

Too [illegible]

D [illegible]

F Pay

[illegible]

People — filled from frustration

Ready to March

Plan History

Run over —

Politician way } Force Power

9) Alternative

Drift world

crisis - crisis

Hi Log Amt

(4 times 1956)

[illegible]

Chronic Unrep - Home

work best out - ½?

Discuss - send Key Pop

work on.

work out details

*

*) Sweet Mash Toolbox

Memo - Task Force

10) Chet Bowles

work out fully

Opportunities

Press

Mathias / Mundel [illegible]

not Chet Bowles

1) AFT – Metropolitan Institute. (Oct 1962)

Mrs Ch ——— 3 Wks Lse + Rent

appreciate opportunity - participate Institute

Great difficulty.
Could receive invitation speak Teachers

very found, Teachers —

y we agree
Demonstrated affection – tangible way
saved
married Teacher – AFT work

appreciate – no subject to speak on

Experience – very sensitive –

U of Cal. Berkeley campus –

Em Clerk Boy –

On Clerk Hwy –

$85.00 —

On Kearney – San Berk. Pitt
Mateo Span

Upper Campus —

Not Speech – Think art Lunch – Campus + Campuses
World. Contra. Cty + Campus.

2) On A Powell Dance Chartreuse — word - 60

Worked too dangerous empty but Truth

Too Arise mighty but Brotherhood.

Search — Truth — find way in Brotherhood

---

as people + Nations —

not fully comprehended

Dimension change face

Pan Modern — AFrican Cof World Hymn.

US. Mex - Dent Cof —

by 10 Tm 7 T + T —

Peace — (Unity)

Human Survival.

3) Crisis - world -

→ essentially moral crisis

reflects - growing moral + cultural lag

progress - typical Science.

both / complicated by

Human & Inhuman

Learned work - machine + Mutual

&

need of Team work - more

Live with one another —

cultural

Lag —

Crisis - world - in which

Bewildered mind — Follow leaders)

misguided men

4) ~~Future~~ Future - present Possibilities

Future

I Never Work

get future

Filled - Bright Prime & Pure.

Art - See + Tell Know How

H Bus - Mind

Artist — Elect —

tools Understand & Awareness.

Art Effect

~~[redacted]~~

Unfinished - Opportunities.

for Human Progress

Human Fulfilment

Last yr - Berlin - 600,000 people

World Built. — Isometric

Common Element

Defined Complete

→ Dissatisfied — can do — do it

→ London — do it - 2.

→ Can also — for work done

related segment for Ending

2nd Part

Part ? Find

Part Part

Must Do

in 2nd.

5) Mrs K — 21st — progress

Bad Boy Bunny —

Mrs K — confident —

Bury

[redacted] us.

Courtesy: more on our failure

than Soviet success

Courtesy — or Contrition / Complacency

a kind of just Bush propaganda victory

propelled Not Will to action

Loosing — struggle hearts + minds

/ Uncommitted Peoples.

Critical arena / World —

Asia - Africa - Latin —

Congo to Cuba —

6) Forcing - not because
Agt, Fuse - any

Forcing - not any

Following - Pearl Harbor -
Understood ½ way
½ hearted) - more
Pleiades; to Life - to the
not adequate than, Pearl

Unlimited - not any - Dependents
Corps - on - Pay

---

7) Can not Commit Cheating

Prove steps Dem Virtue

Commit - not yield - Mr K - top the 5th 5=

proper words

→ Power Projects Dem Dead

Prove that our Social System

Built - Values / Freedom

words × Degrees become

Con - solve Basic & Pure

Both Bread = Freedom

Free Labor - Moral - 6 C = TU

5-7 Mic.

Unemployed - proto struggle Courage

art knowledge -

Struggle - Pure = Freedom.

inequality tied tough struggle for Justice

8) Struggle for hearts + minds,

Uncommitted People.

Judge America.

~~[illegible]~~

Not what we have.

What we do with what we have

Judge ~~us~~ —

no one wealth · productive Power

Bright Arm new Capital

Judge — Sun & Sea + Mind Power

Tourists - Motor vessels

Home Use

Two Ports -

One Port · Use

Use

America — can not meet

Challenge used —

Meet Basic Problem at Home.

9) Mr K — cable — hurry up.

Counting more our failure

two years

Country — continuation —

Corrupting influence — Complacency

greed, hypocrisy, mediocrity —

profligacy not wise

America must arouse itself

we need —

Greater Sense, Not Urgency

Deeper Sense, Not Purpose

Clear Sense, Not Direction

Need — Row. Courage Not Policy

replace Row — Clear Path Ahead

10) Need work out Last Not
Priority

Need - Put 1st thy 1st

Commit ourselves -
our resources
fully to, Not Provides

1st (Top Priority) -

Need - Bold - Adjunto
Apprentice Leadership Action

over come tropic Defeat Educate
Fruit

Robey mills, Efficacy.
magnet Ed. Apprentice.

11) Amen Tabor — proud —

proper . early struggle - pre Eq

Shaw Bakery - every check my Bond

upset where apply .

faculties mm. groceries + shop

until . credit . upset

pet - hand - our crumb-pack R

helped Tom .

to apply —

Most . more concerned -

condition my Plumbing .

adv - Sales Agent -

Adams Confused —

Began Tom Cars —

Inside School - Chicken

12) 1955 - Sweeps. Ant Plant

mn
507. Elect Sch Tm

Sweep - mt tm mnt.

Tm tm Little.

---

mnn over conn - teachers shortage

Pay teachers —

Salary - compare to

Computers. Typing & responsibility

Hospitality - Come - teachers

understand need for Organizations

do Jobs. { Adopt Edna Chambers
Em Junior - school

Russia. 3-1 2NP.

25. 42 Jan 2 — 15?

13) Space Test — Spirit —

Man - Earth

Educat up - grat depth

Contempt - by others - Compt - Compton.

Key - Robert Test. —

Metallurgy — heat - thrust

6 - 1 - Metallurgist

---

* (Von Braun -
Russia - Moon

Growth of Maturity and work

Margin / Survival

study fund - Tax

---

*

Purpose - Educt Free Society -

depth - Totalism Study

Scientist - Man Growth & development.

Industry - as power -

Automation computers - feed / man check

14) Mat Chalge - Purpose Sc

Arts . Eng - Tec.

Computer appt -

Hum + Soc Scien

What do - Lt + Soc Scien.

your Social Purpose -

Moral Direction . Purpose

Hum + Soc Scien -

develops - Lt . Social + Moral

Know-Why

mental . Sen - Tem - Phys

Phys - Hum

Mat crisis Educ Tech -

Country + Religion .

15) 330, 101 Emp -

1) Wage cut / Class Room Shortage

11 mos - class run 25 - & mix crowd - { Rural people

2) Over come teacher shortage

adjust Text Books -

other security

compul. edu. Reqs

---

3) Comprehensive Fed Scholarship Prog

Emerg — Appro - 50 - Fy Students

ent M- edy

Source Ofund

Federal - Non - Matching

Fy Student - full pd

Applicant - 44,000 —

Military Power — aggression —

negative aspect.

Dy — Jun Policy.

16) Creat. UN. Peace Corps

Fed Schools Prog

U.S. Youth —

Comp Tchrs Exc

Sum — Abroad —
Fam Multy Assn

Thousand —
rem — Offices / Prog

Below —
more on Youth —
and district — Tch
Ch Rel — Tr D — Med Ex
Tch — Tch Exc pat Wash

more money —
prob — on — way for wom.

11 — 4 Pat

17) Area – generally agree on

New Rules

Text deduct the amount

prior year

Emerg m for Educ

Emerg m for Motor

+ agree

Adult Delinq – not had Delinq

in the

Only – Any tax bd.

will must need

Pure 1443

* Chandler, Area FNDH – refund 20 to City

Fed + State Tax struct

not adopt

med Dennery Needs

~~Fed Tax~~

Prior Dept
State – 1 – 503.
1 31
Fed 1
2nd 4
10 2/

18) Fed - Aid - Fed Control

Shop - Content Area Kuwait Nuwa

Mrs Nemm — [redacted]

44 — 44 — agent

Fed Control =

Fed Aid Edna - Ada Creek

Started Activities) Confederation

- 1785 -

Money - Metric Bill -

$1.1 Bill - 4yrs -

25¢ per week applied.

Provided - spruce quarter.

for Fed Control

Provided - [redacted] State option.

allotment fund

Clear Run and

Tenure Poplar - Music

19 Bill passed

Sen + House ——

Over - House Rules Com

6. L Dem -

2 - Dems + 4 Rep

Nov - not on Rep Vote L Bill

Ike - Vote

Can we afford Elec Rock Hwy / for Pop

Key - But arm Bonds & work

Def Aband - Bldg Bonds

Unbalanced Economy

2 - Recess - Hwy - 3rd

5.2. Appeal - 13 m. pop th

20 th Cap - Mrk + Stk 53 %

Hwy 5th - 241. Sept 60 - 153 Act Accom.

20) Amer Economy 3rd fund mtnl - Amer

fund mutual - redeye potential stocks

need know - resp world

Emp - War -

fund — Gen. Corp

Pres

Pf. Eq

Growth - Key Fund Eng & Pr

Continuing —

U.S. — Small Growth

Allen Dulles — Dir.

Cond Int.

3-1 —

20) Rockefeller Bro Report —

med — mun 57. Brunch

1953 — 59 — 2.4 ?.

Dupe - 57 - 2.4 — 290 Bro

Mo Ev Santa Claus -

appl. Hyp - Lock Prof

Ev Pun at Chmd

* Impl. Just for um.

Just — Stud - 1955 - 50 MT -

= 1957 - 40 MT

126 - 60 MT

150 MT -

Metro — T. — 6 a.

9 Tm - au

mm. Ke

Mary / Pay

Mary / Samuel.

21) 2 & 1 Bill — Last 7 yrs

imp. [illegible]

5 M — 121000 [illegible] — [illegible]

400,100 — [illegible] [illegible] —

2000 — 450 Bed [illegible] —

$1000 — [illegible] [illegible] Tech — [illegible] 7 yrs

2 M — 2000 [illegible] — 7 yrs

[illegible] — [illegible] [illegible] —

[illegible] — [illegible] [illegible] —

5 Bill — [illegible] — [illegible] [illegible].

Gov — 60 Bill [illegible] [illegible].

[illegible] [illegible] [illegible]

1960 [illegible] / [illegible] —

Continued — [illegible] & [illegible]

[illegible] [illegible] — [illegible]

move forward —

[illegible] — [illegible] [illegible] to

[illegible] →

22) No dispute.

No Answer.

Took Known Him -

Depart Tuesday

Returned Paid.

~~Opened~~.

Copy below for Mrs.

for Brattleboro —.

Love Ludwig

Word Wilson - Pres - Protest and 1900

We have in an age disturbed - confused

bewildered - afraid of its own force -

We are distressed by our own unpowered

undirected energies —

It is our duty to find our selves

23) America - in 1960

must find unity

Private Leadership —

rally forces / freedom

Copies corrected

to Accept major Policies - [illegible]

Together with [illegible]

Bullet - Bill Tr[illegible]

Bullet words [illegible]

Pro - Trad - [illegible]

Bureaucracy

1) Women Nat Dem Club — Work Jan-61

Madam Chairman — fellow democrats — friends

Appreciate kind invitation — opportunity — visiting with you.

Mrs Douglas wrote — suggested — topic

Unfinished Business or Domestic Agenda —

Educational — broad Latitude. subject matter

→ Empire — save yr book.

Entrance — scenarios — subject matter.

Mr) Coty — Durbin Corp

Exec) Cultural Mgt.

Women — Int Mtn —

350

8300 — Lyn —

→ Dr Kinsey — Sex Behavior Male Female.

2) Think out Loud —

Complex ~~Change~~ Problems
troubled
face — world ~~Tension~~

Caught + convulsion, change
+ Challenges —

Dr. J Paul Davies —

world today — any Truth
to small — Brotherhood.

~~Cancer — Multiple Sclerosis —~~
~~Leadership —~~
~~Cancer Truth —~~
~~Leadership Brotherhood —~~

Cancer — Cuba —
Chaos — Congo —
Problem — Asia — L America —

3) People + Nation

failed - fully comprehend

Dimension - world challenge.

Ben Madison - 10 T + T -

Peace conduction Human Survival

~~Power~~ - Future pregnant political Quest

~~Nuclear~~ Sea - Tank Known Known

Ut Mark - Missed.

weapon Title section

Auto Motion.

Tools Unfolded Encounter

Promise - rendered of

Human Progress

44 + nuclear +

1st made by Lincoln - The Abolished + Freedom

4) Basic Schema :

moral cultural Log

progress - pop science .

art + work Music + Mil

Law + Sc

art + work with Man

Mod + Cultural Log .

World - guided moral

magical men

Amer - strongest fra freed slave.

major Reps pro-pol

proved Findings - moral Indep

alone

Eco resources - product potential

Dem Ideology - ~~not~~ ~~need~~

moral direction - Social Purpose -

5) Met Mr K — 4 hrs —

→ Chief agent work at dump

→ Chief Tracy Arms Co

(GM - mm — Norwood)

Mr K. Crude. Corky

confident —

Busy us.

Crude

Counting on our Continued

Arms failures.

this success.

Counting on

Continued Corrupting

influence / Complacency

projects / mentality proper Not well.

6) Context -

freedom + Ty

Democracy + Co

Events + movements -

Communist Pope

---

next day

Military Power —

negative aspect

Dy — Foreign Policy

Turn - West

cen + east - pro Pope

Foreign Context -

Asia - Japan - Z G -

Adopted Thin Dem / Lib

Foreign - not known —

Dy) Friend - unsure

& Cold Chally

Foreign — not Tay

7) Syrus y christ + Dodecanese

Syrus y Dan by Clem Pub Relat +

true - Dan -
Comp Pub Policy

Freder -
Carl with - our Typ -

Prins skyp Democ
Values

Proj - Stud Syst
Built - values -
Hum Freedom —

---

con salve . Pres Ecc + Soc
Pol

Ident Both Brand + Freedom

8) Democratic Victory Now.

With Responsibility & Opportunity

Jack Kennedy —

Private Leadership —

Across America —

Achieve —

Greater Sense / not Urgency

Deeper Sense not Purpose

Clear Sense not Direction

Work out

Last not Priorities

Put 1st things 1st

9) Top Priority -

agenda Unfinished Bus—

1) Get Amer Back To work

archives - employ Dynamic

full Emp. - free Prod Economy

1 / Prospect - Emp out - 1946

Nov. figures — 6.3? work for Dole

Dec — 6.8 -

1.2 - Part Time

80 -

20 - ?. Bond Proud Country talk

Steel — 40 ? -

appeal and — 45?.

auto — 55 — more on

Housing — 10 m - 517,00. fam

Pol Defense Amendment

173. Two Area - accent employ

10) Mrs K—

Comfort—

115 Ave — 437 Stat

Mrs Ada Coffey.

Sweet Tea Cafe

Fort Big - 58 / 51 / 60 — 12 Tons-steel

as end Cotton Mouse

1957

Fat in Product —

Morgan Em Progress.

Morgan Sewed —

Basic Science —

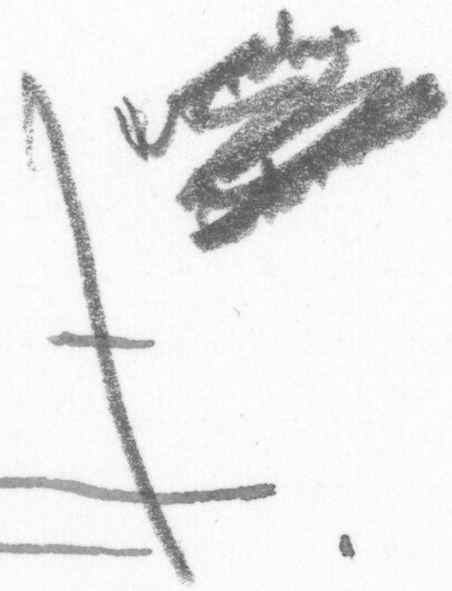
Thomas Lewis — Morgan Em Adams

Dept. Bulletin —

High Point Power

We ? Power

ach - gen - Corp



10 of

work not

completely

worthless - stunted

pines - crooked

on shore point /

Cape Tool

by [illegible]

11) Model T — 1927.

thousand — and workers

owned one. Not Ford

1951 — Car —

14.7 mm. ★ Still Car

Ford Ford —

Ford Motor Co

Dept Engineering

Engineering Section

Engineering Section & Mfg Dept

use tools ★ Tech Bulletin

10yr - 25 yrs

Design with Section

Engineering with Ford Power

Tool Work

Not Have —

What we do with

what we have

Tools to

Mutual Wrench

Hex Value

Tech Power Hex Power.

12) 2nd Priority – Unfunded Agenda

Adequate + Appropriate Federal Action

over come trope dept

Est Tomt

Am Ind - the Rule

very child – Opportunity

port mn Promt

refer . cust Appln

~~For Info~~ –

Smut Imm –

3-1-SND 2 S

Contept Smut Values

no Comp – Tech Complete

6-1 Mtn Dept –

13) Odes - ost pros

More Concerned

Conduct / Piety

adequate Self Respect

War —

no one should

train your children

---

equal opt — my

Chief Pursuit

3rd Priority —

Non Env — non Natural

Order. Ame Mind Cultivate

World Leadership

---

appointment steps —

Bride Mind Body.

am during Mid Prime

Ugly Truth - fuck and Fight.

14) Basically moral Question:

Unless we meet this problem

Americ — unprepared

unmoved. World finds

Communist & Fascist

4th Infantry

wipe out slums & Social Security

Build Crime & Delinquency

Direct Action

Every family — Whole Neighborhood —

Much talk) (White House Conf

~~Post Pearl~~

W House Conf

Post Pearl

Direct Action

15) 5th — Med Care for Aged

An Annuity — right —
not charity

Contributed med work.

attempt Love —

Security + Dignity

Test work Annuity

Opportunity — Check

Security + Dignity — Old Age

Family with funds

Drug Store. For old Citizens

any other Hospital and Nursing

Main Image — 125 Ri Vivendy
Ry Power

16) Mfg & Priority - Unfunded Mandates

Comprehensive & Reliable

Resource Development Program

Water & Municipal Resources

not reclaimed —

Future Generations

pay for neglect

Public — Private Concept Corp

good Growth

good Water —

Economic Projects

---

17) 8th Prodigy

Farm - Tyrant —

Protest Equity

Family Size Farmers

Use - Ford Surplus.

fight Prodigy World

→ Robertson Ford Pres Prog

use Surplus -

→ Food Ready Home

8

[illegible]

18) Other items) Unfinished Bus

1) Hosp Const
+ Emp Unemp Progs

---

2) the way Const —
flood controls

---

3) Custom) [redacted]
Dept Univ of Guam

Coordinate —
Trade Promo
Consult + Rehab
+ Redevelop +

---

4) Cust)
Trade Agr Homes
to hosp consult)
Transport / Customs
Agr - Chamber -
Fruit corp fires -
mods for Intellect - Parks + Pub Plng -

18a)

[illegible]

12) Dopuse - Last -

Unpaved Bus

Can we afford —

Car — mobility, the

personal choice

come Economy

Key Network + Emphasis

free Enp. - free Parking

No Ever Santa Claus

Ex wreath —

14 1/2 — Tot Park

Ex Rosary.

20) Con appeal

Schools

Laboratory

Industry —

Med Care — + Soc Sec

Hosp Corp + Rural Dev

Mut Prop Corp

Water —

Airport —

Sole Capitol

Defense —

Ex Pennsylvania Ave

VA - 5th

2 HL

Treasury

P2 gorilla - 2 K P —

361,000 Census

2000 — 407 Red Cross

5 m — 12 Women

1981 — Tuna Day — 4th 7

2 Mar — 21st Spring 77

Lib Bon Day - 23rd

5 Dec - Ex Bud

Mtg —

21) Unbound pizza.

for men —

type) Free ——

Confident —

we all work toget. —

Leadership —

Pres Elect Kennedy

Can come to the Partners

Con — move on.

Unplanned Pregnancy

Low moist Cholesterol

Non Smoker Wine.

Wheat — by Pizza

1) Engineering Conference - U of M - 1961 June

Mrs Ch - Lodi & Dentel

appreciate very much - Mont Scott

opportunity participate your conference

"Automation and its effect on Society" — ★ Dwelson

very broad subject.

provides considerable latitude -

Over seventeen - narrow subjects

U of C —

Lecture. Eng & Allied Boy

unemployment.

Dr Clark Kerr — 25th —

Dr Kimpton — Sept Behav Pattn. Mental Hygiene —

2) Think out Loud.

complex & Challeng problem

Troubled world -

selects - Problems — Promise

/ Automation

Dr A Powell Davies —

World too large for

angry But Truth

Too Small —

Bickford

Crucial - not essential

us - pol - marketing.

Moral - crisis - more -

group Conformity to mass.

Press & Social - pressure

guided missile - bombs - misguided

men.

2a) Future Present Potential Assassination —

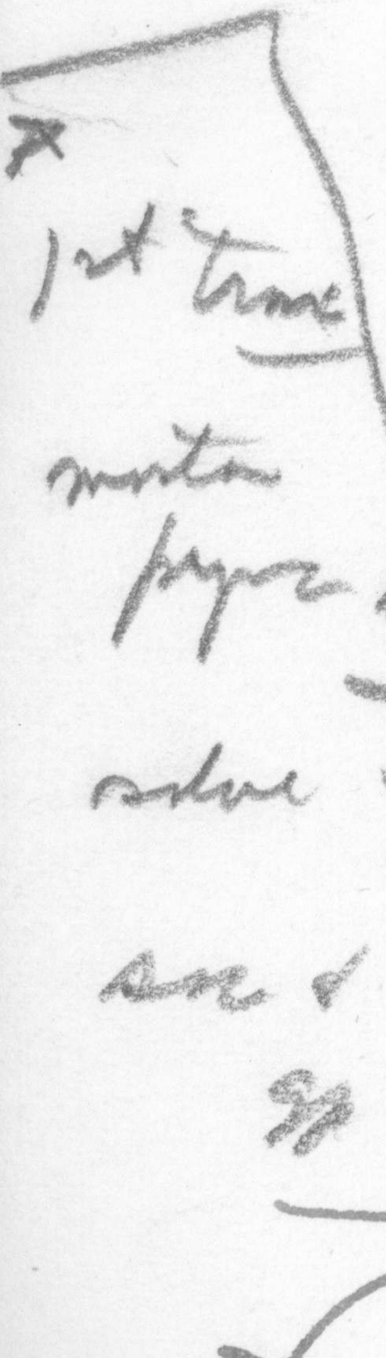
Peace - Conflict - Human Survival

Just.

Some - Act + Terrorism

weapon, Total Destruction

automat + tools / Automation



open up Unlimited - Un Bomb.

of Nuclear Human Power

& Fuel

Revolution / Rising Expectation

100 mill - Emerg Peoples

Ordinary Mark

Poverty. Agrarian - Dem

2a) Common.

Against State revolution

ready marked books —

perpetual duty

forge Poverty — Power

work * contact

Identity - mutual Forge

All Mine Profit —

Police / Power — Force & Tyr

Contact with struggle -

Primary objects —

Democratic Virtues.

Prime — worth for Society -

Purpose — Democratic Good.

2c) Prove — Fundamental Identity

find — write + describe how used

Answer Brace Home Problem

Have Brad Bread + Fruit

Food Empt + Beer -
Sun Chair

Automat + Tools) Abundance

Key to future

Future food — Wood
or Solid Use) Automat

range of mind —
Mystic — H Powder.

3) Selina —

moral + cultural log —

emotional progress —

spiritual science —

art - work - music + writing

both) Complete progress.

Human + social science

—

art -) work - log with me

—

Mrs Mr Kumar —

hosted showers -

they today am Capt

will be back

G M - star not connected.

4) Mrs K —

Crude - costly - Complex

Burgess.

More - our failure —

Two systems

Free Society -

Composed - 7

Competing - Complexity -

Powerful. Can form groups.

★

Ownership incapable —

★

Social Tool

Possibility - Tech

Hand Tool

archery - common Interest

Sense / common Purpose -

Specialization -

needed must Change -

realize powers /

automation —

100 Auto Plants

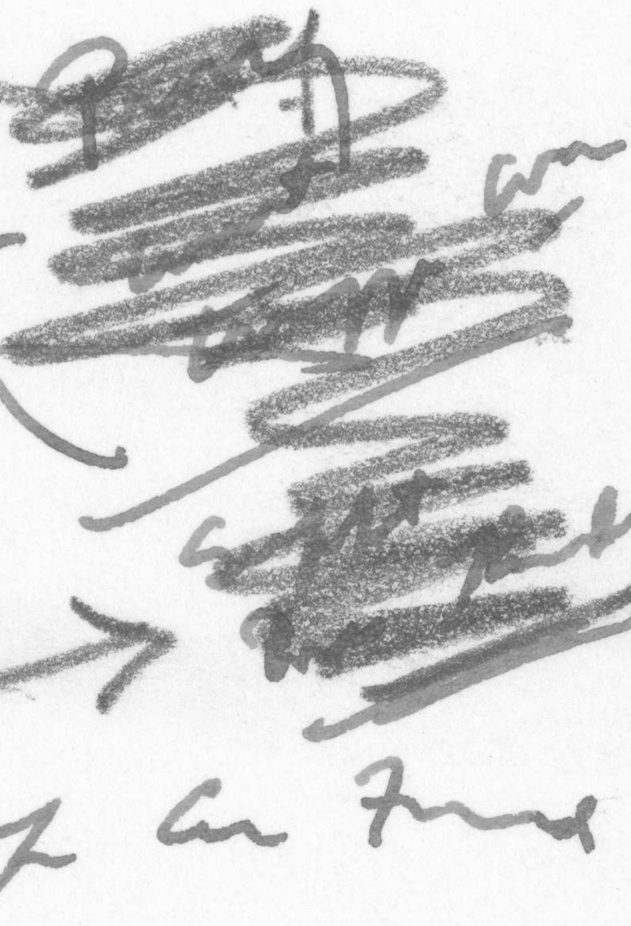
5) need be strong military front

might against Iraq from Poland

Bring them - after

Eur + Ass front -

* Support for Kurdistan -
Berlin -



Berlin - Gol, i -

→ come Under up in Iraq

Germany ? - war - Oil

Europe - Oil - Gas ?

Both =

Pool Power

Our Hunt -

Base of Western Power

Arms - Air Defense

World Purpose -

(a) Practical Job — Job Manual

Job Study

Developing —

Comparable —

Identification — Use — Manual

Know Why —

Method — Use — Time Proven

Know How

Content — Fund + Terminology

Judge worth / Security

Bright Crew New Condition

Proved Power Same Task

Time wage / Piece work.

Same — Use + Mood Responsibility

Transfer — Method worth

Know Use

Time P — Std

Fuel

7) We are long —
content is worse —

---

not · sept — / fred —
long —
Chill

---

not try —

Our national will poised
[redacted] .
[redacted] .
Company.

Need —
Private Sec — not Wyoming
Dep Sec not Pump
Com Sec Not Orde

8) Suggest Text, Not Print

Print 1st th 1st

Commit
ourselves + Persons
fulfillment / Promises

1st Priority

Harness fuel From
Potatoes / Automati
Set ans Doc & work

---

3 - Persons - 8 yrs -
Foot - 20 Mile Marg yrs
up -

9) Fort 350 Bus - RNP.

[redacted] $83.80 per

(Straight - 64.87.

[redacted]

Wages on progress

Wages ; Sunset

Impact ; Automat

in Work force

1953 - thru 1960 —

Employment Mfg —

[redacted]

$ 600.00 [redacted]

Products - [redacted]

10) 1947 — 4,778,500 [Motor Vehicle

1960 — 7,869,300 —

Ford
1927
mm I
Chev Plt
Sell cars
auto

mm - 64?.

mm employ —

- 64?. decr - prod wk.

+ 32?. incr —, wk week

Rubber
Tires & Tubes

1926-
May —

4,768,000 employed

= 6.9?.

1,915,010 —

employed - mfg Tires

Basic Industry
Rubber

Durable
Rubber

1950 — 850,100 mfg

1960 — 1,350 — 13 mil
gen. Tires
mfg

11) New workers Train Dump) 80,000 per week

GM — 400,000 — 5-8 cubic
25 Ft — 20 — — 2 1/2 wide
Imp P — 80, — week

Import & Automat —
White collars —
1st Phase Semi Prod —
Manual workers —

2nd Phase —
White collars & [redacted] —
Office Routine —
Engineering Personnel

12) Mrs Tuck Chairman Women

GM.
USS
RE
DPA

Bureau -
Agriculture -
Census -

report - page - bureau
chapter 7 work force

---

transf - new shelter -
Parking Women work (Pay Hours
Custom fund -
50 - work fund Ed
27 - ——
AAT -

13) Collect Bay Automation

New St Respect

New St Opportunity

next week - $80,000

Principles

1) Run Collect Bay -

stage - Cap ex Pro Temp

Run - Drum

Ex Fact - Ex Pmen

2) Supports Prop -

St Prop Cultural Authority

14) 3rd Paragraph —

Free Society —

Equal suffrage)

★ Toleration Aristocracy — Hereditary — Slavery

and Persecution — Autocracy

★ Free Society — By Precedent

Too old work

★ Pressure — for the.

312 — per hr — Fee Paid

15th — before Reading.

★ Slavery — hard work.

Physical) Decay —

Energy —

Pay 4/10 hr — per —

Antiquated — Obsolete system

Wage. Old Person —

Low Record — more work — hard to perform.

15] not matter nor known

Ever Negroes —

every not work

four Eng - & Ros

P J Powers —

Prod Powers —

by Bell - grass

Problem - work not

competing equity

work - strike - Com

all show fact! auto

gravity & Eng

* Enter short day — with
Com
on depression — not of

16) Learn to Manage Abundance —

Learn to Share it —

Eco of Abundance — Product → Eco Scarcity

* Need work out.

rational social mechanism

allocation of resources

with Private + Public needs

established — priorities.

all below —

free Eco Syst —

→ only can move

~~C~~ * rely rationally

on Blind forces)

Market Place —

Especially ~~to~~ GE — { as Ameliorative
is stood —

14a) Full Emp - Full Prod

Wage

Why not Peace

GM - Wage

Worker -

accept - Automa

now Tech.

---

* no Ever Santa Clause

more - applicant when you

Tech / Prod -

Ever Pro

---

* Ask - why.

more Production Tools -

for Ever Security - Country

Social Agents - (Absence - Enemies

17) An wage earners —

dont ~~[illegible]~~ Claim

Eco Security under Right

Do Dont —

Opportunity to work — Right

can Eco Security

★ Labor — work. Work & welfare &

denied it —

can't enforce

★ Work & Security.

can't ~~[illegible]~~

+

Social Welfare

would suffer

to the act — per se

just Why —

18) Must probe

) Plant workers.

Food — Chits 26 yrs

Cost) Return —

Relocate — Second Cost

Wheels / Sanity

Muck & Flies —

Sanitation — Ecology

And

Return muck

Byt) Free

Cost — Byt —

Last muck and — Ecology

18a) Am Ende freude —

Brust Mitte aus

freie wölbung in

Schulter & Arme

mit rund Ärme.

weiße weich.

Bein Fuß Ferse —

Knöchel Ecken Zehen

Oberst - Unterg - Hüfte

Seite Oberschenkel

Knie Wade —

Fuß Sohle

Ferse & Zehen

Zehen

22) Other Priorities :

Civil Rights —

Budget - most gap -

An [illegible] [illegible] Pr[illegible]

Urge Priorities

[illegible] agreed -

[illegible] - [illegible] for Friend

~~[illegible]~~

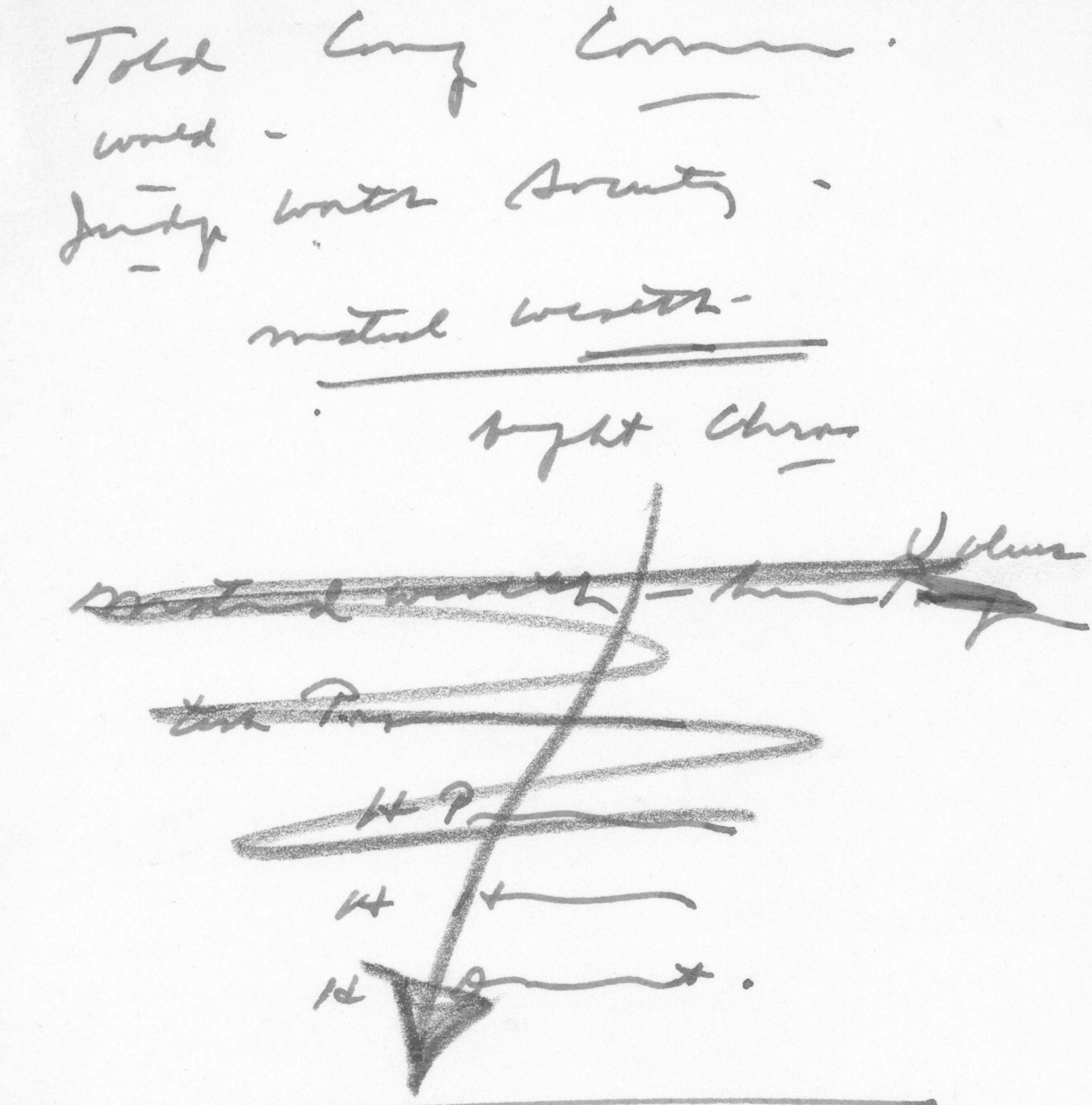
~~[illegible]~~ Medical Aged .

Top Priority -

Told Cong Com :

~~[illegible] [illegible]~~ =

23)



1 - [illegible]

1) [illegible]

2) [illegible]

[illegible]

24)

Some old Operation

NAM — 9

~~NAM~~ — 9

an Lady —

Lay Ty —

on Lan —

one pt Lay — Prepaid 20¢

Lan z Lan — ¢

AMA — on Mud prop

→ pt — and ~~Lan~~ ass

Bryant

Analyzed Mud — for Engy

Bad Mud — Lan add

on and Hwy — — pt on

Lent Sea Sea Ag.

Ag — Mgmt — Ground water

25) Mobility -

broad daylight / Purple —

Behind - Pros Kennedy

~~[redacted]~~ —

1) - Dot Ann Book work

2) Ank Ehrenstein

3) Mark Cross Agent

~~3~~ other Portfolio -

Future -

project documentation

filled Bright Pressure / Pure

+ Plenty

Now - Adam - now complete

relate Adam to the work

cont when Tom Park

Yorkshire Tokyo —